## Forsyth County Schools 2022-2027 Strategic Planning

Goal Area: Operational Excellence

Performance Objective A: Plan & adapt for growth

Cabinet Leader: Matt Wark

Initiative #1:

Accurately plan and complete future facility needs to maximize state funding earnings

### **Performance Measures:**

100% of planned projects completed

### **Checkpoints**

#### December

- Yearly allotments are being done 3 months earlier this year to ensure accurate facility planning needs when it comes to instructional spaces and modular units.
- SPLOST 6 is off and running utilizing the cluster method to ensure full reimbursement funding from the Capital Outlay Program over the next 5 years.
- Based on completed October Financial Statement, the school system has a 15+% Fund balance

### March

- Allotments were completed 3 months earlier than previous years allowing schools to get their allotments prior to the February job fairs. Also, allowed us to get on schedule for modular classroom moves well in advance to ensure they are relocated or removed prior to open house.
- SPLOST 6 projects are up and running. Midway
  Elementary replacement is ahead of schedule
  and on time to open in fall of 2024. In the fall of
  2023 another round of SPLOST projects at
  schools will go under contract and begin work
  also in the fall of 2023.
  - o (A) Plan & adapt for growth
  - (B) Manage financial resources L.
     Hammel Maintain AAA bond rating 15%
     Fund Balance; Moody's AAA; S&P AAA
- Based on completed March Financial Statement, the school system has a 15+% Fund balance.

### **Year-end Results**

- Allotments were completed and staffing finalized where we successfully completed modular unit moves
  prior to school starting. Early allotments allowed us to put our order and logistical plan in place to be one
  of the first school districts in GA to get modular units moved and set up. As well as permitting completed
  prior to summer moves.
- SPLOST 6 projects are moving forward. Midway still on track to finish in allotted timeline. First round of SPLOST 6 cluster projects are going out to procurement this summer to start construction in the fall of 2023. Also, state capitol outlay reimbursement applications completed in July to ensure projects are funded and reimbursed once complete.

Reflection on Results: This year has been a relatively routine year on the side of maintenance and facilities. With weather events over the winter holidays we had additional work but all completed to ensure no school disruptions occurred. We are on track for all SPLOST work and summer projects. As SPLOST revenues come in, we are starting as many projects as possible. However, it needs to be noted that in the maintenance and facilities department, costs are still extremely high and could affect projects and previous budgets set for those projects. FCS will do as much possible to mitigate those costs as more projects come about.

# Forsyth County Schools 2022-2027 Strategic Planning

Goal Area: Operational Excellence

Performance Objective B: Manage financial resources

Cabinet Leader: Larry Hammel

Initiative #1:

Obtain/maintain AAA bond rating

### **Performance Measures:**

- 15% Fund Balance
- Moody's AAA
- S&P AAA

### Checkpoints

December
 Based on completed October Financial
 Statement, the school system has a 15+% Fund
 balance
 March
 Based on completed March Financial Statement,
 the school system has a 15+% Fund balance

**Year-end Results** 

FCS continues to maintain a 15% fund balance per the FY2022 annual audit with AAA bond rating with Moody's and S&P.

Reflection on Results:

# Forsyth County Schools 2022-2027 Strategic Planning

Goal Area: Operational Excellence

Performance Objective C: Plan and allocate resources

Cabinet Leader: Larry Hammel

Initiative #1:

Obtain Georgia 5 Star Financial Rating

**Performance Measures:** 

Obtain Georgia 5 Star Financial Rating

### Checkpoints

# December Waiting for the state to issue report; based on prior year activity the FCS should meet this requirement. March Waiting for the state to issue report; based on prior year activity the FCS should meet this requirement.

**Year-end Results** 

FCS has a 5 Star rating for FY2022

Reflection on Results: